

**MINUTES OF THE HARINGEY STRATEGIC PARTNERSHIP BOARD (HSP)  
THURSDAY, 21 JANUARY 2010**

**Present:** Councillor Claire Kober (Chair), Councillor Kaushika Amin, Tracey Baldwin, Councillor John Bevan, Lee Bojtor, John Brown, Yolande Burgess, Councillor Nilgun Canver, Markos Chrysostomou, Councillor Dilek Dogus, Dave Grant, Paul Head (Vice-Chair), Derma Ioannou, Michael Jones, Peter Lewis, Dr Ita O'Donovan, Martha Osamor, Susan Otit, Councillor Lorna Reith, Faiza Rizvi, Walter Steel, and Richard Sumray.

**In Attendance:** Gerald Almeroth, Louisa Aubeeluck, Xanthe Barker, Thomas Briault, Janet Capstick, Mary Connolly, Marc Dorfman, Lisa Elliot, Caroline Glitre, Paul Issues, Wayne Longshaw, Christine Moody, Eve Pelekanos, Pamela Pemberton, Helena Pugh, Emma Roberts, Naeem Sheikh and Jess Sherlock.

<b>MINUTE NO.</b>	<b>SUBJECT/DECISION</b>	<b>ACTION BY</b>
HSP191.	<p><b>APOLOGIES</b></p> <p>Apologies for absence were received from the following people:</p> <p>Maria Kane -Lee Bojtor substituted            Councillor Antonia Mallet            Rev Nims Obunge            Michele Stokes</p>	
HSP192.	<p><b>URGENT BUSINESS</b></p> <p>No items of Urgent Business were received.</p>	
HSP193.	<p><b>DECLARATIONS OF INTEREST</b></p> <p>No declarations of interest were made.</p>	
HSP194.	<p><b>MINUTES</b></p> <p><b>RESOLVED:</b></p> <p>That the minutes of the meeting held on 5 November 2009 be confirmed as a correct record.</p>	
HSP195.	<p><b>LONDON DEVELOPMENT AGENCY - DECENTRALISED ENERGY SUPPORT PROGRAMME FOR BOROUGHES</b></p> <p>The Board received a presentation from Thomas Briault, representing the London Development Agency (LDA), on the merits of decentralised energy and the new opportunities this presented for reducing Carbon Emissions.</p>	

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	<p>Following the presentation members of the Board put questions to Mr Briault and discussed how the HSP could maximise opportunities offered by the London Development Agency (LDA) DEMaP team.</p> <p>It was noted that the much of the Borough's Council Housing used individual boilers that would need to be replaced in the short term. Therefore there would be many potential large scale sites where new forms of energy could be employed.</p> <p>In response to a query the Board was advised that the Feasibility Study being undertaken would assess to what degree Council tenants would benefit from feed in tariffs. The Board was advised that the companies supplying Combined Heat and Power (CHP) energy would want guaranteed sales before they would commit to investing in the infrastructure required to deliver this. Forums such as Local Strategic Partnerships provided a good vehicle for the various partners in the Borough to identify opportunities for using CHP.</p> <p>As part of the Feasibility Study consultation with stakeholders would be undertaken and the LDA would work closely with the Council's Project Officer to establish a Steering Group. The group would gather the information necessary to determine the most appropriate sites and once this work was complete a technical analysis of the sites identified would be carried out and proposals would then be drawn together.</p> <p>It was noted that there were several densely populated areas in the Borough where a number of public facilities were also concentrated, which would provide ideal locations for CHP.</p> <p>In terms of the next steps the Board was advised that the Council's Project Officer, Jess Sherlock, would contact Partners individually and site managers would be identified in order to build a knowledge base.</p> <p>The Board was advised that Planning Officers were also looking at how planning conditions could be used to support the Council's targets with respect to reducing Carbon Emissions.</p> <p><b>RESOLVED:</b></p> <p>That the presentation be noted.</p>	All to note
HSP196.	<p><b>THE COUNCIL'S FINANCIAL PLANNING AND BUDGET 2010/11</b></p> <p>The Board received a presentation on the Council's Financial Strategy for 2010/11 to 2012/13.</p> <p>An overview was given of the level of Grant awarded to the Council from central Government for 2010/11 and the grant outlook for 2011/12.</p> <p>The Board was advised that the Council's overall net budget for 2010/11, inclusive of £171M for schools, was £417M. This equated to a net increase of £9M of which £6.5M was set aside for schools. Efficiency</p>	

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	<p>savings of £7M were also being identified across the Council during the year.</p> <p>In terms of the forecast for 2011/12 the Board was advised that an assumption of a 1% reduction to the level of grant funding and a 3% rise in Council Tax was being used for planning purposes. The equated to a £10M shortfall in 2011/12 and it was anticipated that there would be a further shortfall of £8M in 2012/13.</p> <p>Consequently there was an increased need to improve Partnership working and develop strategic commissioning further.</p> <p>The Board was advised that steps were already being taken to achieve this and that a joint commissioning group had been established by NHS Haringey and the Council to plan future services.</p> <p><b>RESOLVED:</b></p> <p>That the presentation be noted.</p>	
<p><b>HSP197.</b></p>	<p><b>LOCAL DEVELOPMENT FRAMEWORK - CORE STRATEGY AND INFRASTRUCTURE</b></p> <p>The Board received a presentation on the Council's Core Strategy 2011-2026, which formed part of the Local Development Framework (LDF).</p> <p>It was noted that when compiling a document such as this it was important to recognise that people accessed services and facilities that were most convenient to them and often these did not correlate with Borough boundaries.</p> <p>The Board was advised that there had been extensive consultation with the six neighbouring Boroughs, including sharing information on population growth and other data. It was recognised that the Borough boundaries were artificial and often did not reflect where people accessed services.</p> <p>The Board was advised that the draft Section 106 Agreement attached to Tottenham Hot Spurs development required a financial contribution towards improved Health facilities in the area and that this would be triggered during Phase 1 of the development.</p> <p>In areas where a large number of new houses were planned the appropriate infrastructure in terms of transport links and health provision would need to be planned jointly to ensure that the various agencies concerned aligned their strategic plans appropriately.</p> <p>In terms of the mechanisms in place to facilitate joint working, Board was advised that the production of the Core Strategy required the Local Authority to evidence that there was provision for joint planning. This would be tested when the Core Strategy was subject to an Examination in Public where a Planning Inspector would consider whether</p>	

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	<p>consultation had been adequate.</p> <p>The Board was advised that regular meetings were held between the Planning Service and NHS Haringey and it was agreed that a schedule of these meetings should be circulated to the Board.</p> <p>There was agreement that there should be discussion outside the meeting between NHS Haringey and the Council's Planning Team regarding the wording of parts of the document.</p> <p><b>RESOLVED:</b></p> <p>That the presentation be noted.</p>	<p>Marc Dorfman</p> <p>Tracey Baldwin / Marc Dorfman</p>
<p><b>HSP198.</b></p>	<p><b>HSP PERFORMANCE MANAGEMENT GROUP - REPORT BACK ON PARTNERSHIP DEVELOPMENT</b></p> <p>The Board received a presentation from members of the HSP Performance Management Group (PMG) on discussions held at the PMG Away Day and the recommendations arising from this.</p> <p>In light of the current economic climate and the increasing need to work creatively with Partners to achieve value for money the PMG had taken the opportunity to review how the HSP and PMG operated. There had been agreement that the Partnership needed to be more outward facing and improve the ways in which it engaged with people.</p> <p>In order to achieve these goals the following recommendations were made to the HSP:</p> <p><u>Haringey Strategic Partnership</u></p> <p>To best utilise the expertise and time committed by Partners it was proposed that the HSP should become a Standing Conference. This would consist of the existing membership plus the Chair of each Area Assembly. In addition local representatives with expertise would also be invited to attend to inform discussion on specific topic areas.</p> <p>It was envisaged that this approach would provide a clearer identity for the HSP and improve engagement with local people.</p> <p><u>HSP Performance Management Group</u></p> <p>It was proposed that the PMG would form the Executive Board of the HSP enabling it to take a clear role in terms of leadership. It would have the remit to prioritise and direct resources, challenge performance and consider the strategic approach that the Partnership should take to key issues.</p> <p>The PMG would be accountable to the Standing Conference.</p> <p>The Board discussed the proposals put forward and there was a general</p>	

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	<p>consensus that they were sensible, particularly in the current economic climate. It was noted that if meetings were to be held in different locations in the Borough they would need to be well planned and considered to ensure that they had a real purpose and that they did not become formulaic.</p> <p>It was also noted that only the elected Councillors sitting on the HSP had a mandate to describe themselves as community leaders. Therefore consideration would need to be given as to how this role would be described.</p> <p>In response to concern around how LAA targets would be performance managed, if the HSP moved to a Standing Conference, the Chair noted that whilst performance monitoring formed an important element of the Partnership's work the PMG was recommending that the HSP's time could be used more effectively by focussing on strategic issues. There had been agreement that focussing on the broader priorities of the Partnership and where it could add value would form the most effective use of the HSP's time.</p> <p>It was noted that a different type of relationship between the Public Sector and the public was evolving in terms of expectations and service provision. In addition to bringing together community leaders the Partnership had a key role to play in gauging public opinion and developing mechanisms to increase engagement. The proposals put forward were intended to address this.</p> <p>There was agreement that the HSP should receive a presentation on Access to Services at its next meeting and that this should be used as a starting point to launch for discussion around the strategic issues attached to this.</p> <p><b>RESOLVED:</b></p> <ul style="list-style-type: none"> <li>i. That the presentation be noted.</li> <li>ii. That a presentation on Access to Services at its next meeting.</li> </ul>	<p>Wayne Longshaw / Mary Connolly</p> <p>Wayne Longshaw / Mary Connolly</p>
<p><b>HSP199.</b></p>	<p><b>LOCAL AREA AGREEMENT PERFORMANCE UPDATE TO NOVEMBER 2009</b></p> <p>The Board received a report that provided an update on the latest performance data against Local Area Agreement targets.</p> <p>The Board was advised that current forecasts predicted that approximately £6M of Reward Grant would be received. This was based on the assumption that seven of the Stretch Targets would be achieved in full and three would be achieved in part.</p> <p><b>RESOLVED:</b></p> <p>That the report be noted.</p>	

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<p><b>HSP200.</b></p>	<p><b>LOCAL AREA AGREEMENT 2008/09 - 2010/11 ANNUAL REVIEW AND REFRESH</b></p> <p>The Board considered a report that set out the process and timescales for completing the Local Area Agreement (LAA) Review and Refresh.</p> <p>The Board was reminded that the Haringey LAA for 2008/09 – 2010/11 had been signed off by the Council’s Cabinet and Government in July 2008. The LAA was reviewed on an annual basis to ensure that all the necessary measures were being taken to achieve targets.</p> <p>In response to a query the Board was advised that the refresh and review process was largely a technical, officer based, piece of work and that there was limited scope to renegotiate targets.</p> <p>Councillor Reith, Chair of the Children’s Trust, noted that the Trust’s Executive Performance Management Group had agreed that N1 112 should be removed from the reward calculation. This would continue to be monitored as it remained a priority.</p> <p><b>RESOLVED:</b></p> <ul style="list-style-type: none"> <li>i. That the timescales for completing the LAA Review and Refresh be noted.</li> <li>ii. That the actions proposed actions with respect to frozen and deferred targets and all outstanding targets, as set out in Appendix 1 of the report, were approved.</li> </ul>	<p>All to note</p> <p>Wayne Longshaw</p>
<p><b>HSP201.</b></p>	<p><b>MAPPING HARINGEY’S THIRD SECTOR - FINAL REPORT</b></p> <p>The Board received a report setting out the findings of the Third Sector Mapping exercise commissioned by the HSP.</p> <p>Following a brief overview of the report, given by the consultants employed to carry out the exercise, the Board discussed its findings. It was noted that Homes for Haringey was funding a project to bring community spaces back into use and it was suggested that many of the smaller Third Sector organisations identified may be able to benefit from this.</p> <p>In response to a query the Board was advised that in calculating the level of Gross Value Added (GVL) by the Third Sector, the funding provided by the Public Sector had been taken into consideration. However, there may be an element of duplication, not identified as not all of the respondents had answered all of the questions set with respect to this.</p> <p>It was confirmed that the data suggested that Haringey had a larger number than average of smaller Third Sector organisations. It was likely that these would not have the capacity or expertise to prepare funding applications and consequently there was reliance upon the Local Authority for funding.</p>	<p>All to note</p>

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	<p>It was noted that the use of consortia and other processes for compiling joint bids were useful to smaller organisations and should be encouraged.</p> <p>The Chair of HAVCO advised that the organisation had used National Lottery Funding, raised in conjunction with the Council's Voluntary Sector Team, to hold training sessions on fundraising. He noted that HAVCO would analyse the report and its recommendations and form a three year plan setting out how the Third Sector should look in three years time and how this would be achieved.</p> <p>The Board welcomed the production of a strategy and action plan and noted that this would form a particularly important piece of work given the increasing restraints on resources.</p> <p><b>RESOLVED:</b></p> <ul style="list-style-type: none"> <li>i. That the findings of the report be noted.</li> <li>ii. That a strategy and action plan, setting out how the Third Sector should look in three years time and how this would be achieved, should be compiled by HAVCO and submitted in six months time.</li> </ul>	<p>Naeem Sheikh</p>
<p><b>HSP202.</b></p>	<p><b>OUTCOME OF THE DEPARTMENT OF HEALTH - HEALTH INEQUALITIES NATIONAL SUPPORT TEAM VISIT</b></p> <p>The Board received a report that provided an overview of the recommendations made by the Health Inequalities National Support Team (HINST) following their visit in October 2009.</p> <p>It was noted that NHS Haringey was holding a seminar on 27 January, from 11am to 12.30pm, which would look at the HINST's findings in more detail. This was being held at St Ann's Hospital and members of the HSP were welcome to attend.</p> <p><b>RESOLVED:</b></p> <p>That the report be noted.</p>	<p>All to note</p>
<p><b>HSP203.</b></p>	<p><b>THEMATIC BOARD UPDATES</b></p> <p>The Board received a report, for information, that provided an update on the activities undertaken by each of the Theme Boards since the previous HSP meeting.</p> <p><b>RESOLVED:</b></p> <p>That the report be noted.</p>	
<p><b>HSP204.</b></p>	<p><b>NEW ITEMS OF URGENT BUSINESS</b></p> <p>No new items of Urgent Business were raised.</p>	

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<b>HSP205.</b>	<b>ANY OTHER BUSINESS</b>  No items of AOB were raised.	
<b>HSP206.</b>	<b>DATES OF FUTURE MEETINGS</b>  It was noted that the next meeting was scheduled to take place on 25 March 2010 at 6pm.	All to note

The meeting closed at 8.45pm.

COUNCILLOR CLAIRE KOBER

CHAIR

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